

Exhibit 31 - Modeled Potential Capacity Expansion Project List

Project	Road and Project Limits	Project Description	Completion Year	Present Day Estimate
1	Letts Road Extension: 1 mile East of Jefferson Avenue to Waldo Avenue	Construct two lanes	2035	\$2,600,000
2	Mier Road Extension: 0.8 miles East of M-30 to N. Dublin Road	Construct two lanes	2025	\$560,000
3	Magruder Road: McNally Road to M-20	Construct two lanes	2035	\$2,750,000
4	S. Alamando Road: Salt River Road to W. Pine River Road	Construct two lanes and build bridge over Little Salt Creek	2025	\$3,655,000
5	9 Mile Road: W. Chippewa River Road to W. Pine River Road	Construct two lanes and build bridges over Chippewa River and Little Salt Creek	2045	\$5,025,000
6	Burns Road: M-18 to N. Lake Sanford Road	Construct two lanes and build bridge over Bluff Creek	2045	\$3,850,000
7	*Gordonville Road: Dickenson Road to 10 ½ Mile Road	Construct two lanes	2035	\$4,775,000
8	Sugnet Road Extension: Main Street to Dublin Avenue	Phase 1: Dublin Avenue to Northwood Drive (construct two lanes; completed 2016) Phase 2: Northwood Drive to Main Street (construct two lanes)	2025	\$1,000,000 (Phase 2)
9	Commerce Drive Extension: Eastman Avenue to Sturgeon Road	Construct two lanes	2045	\$2,100,000
10	Ashman Street: Ashman Circle to Indian Street	Ashman Circle to Indian St (Reconfigure 3 lanes SB to 1 lane each direction w/center lane; roundabout modifications)	2035	\$4,850,000
	Rodd Street: Cambridge Street to Indian Street	Cambridge St to Indian St (Reconfigure 3 lanes NB to 1 lane each direction w/center lane)		
11	Ashman Street: Indian Street to Ann Street	Indian Street to Ann Street (Reconfigure to 1 lane in each direction)	2025	\$600,000
	Rodd Street: Indian Street to Wyman Street	Indian Street to Wyman Street (Reconfigure to 1 lane in each direction)		
14	Garfield Road: US-10 to Midland Road	Expand from 2 to 3 lanes; add center left turn lane	2019	\$735,000
15	Midland Road: Garfield Road to US-10 Overpass	Expand from 2 to 3 lanes; add center left turn lane	2035	\$5,900,000
	US-10BR Improvements: Multiple Projects			
16,17	a) Washington Street to Jerome Road	Road Diet on Indian Street and Buttles Street	2025	\$4,610,000
18	b) W. Hines Street to E. Wackerly Street	**Saginaw Road/Eastman Road Intersection Improvements	2025	\$2,410,000
12,13	c) E. Wackerly Street to Airport Road	**Eastman Avenue/Airport Road Intersection Improvements	2025	\$1,300,000
		Add thru lane SB Eastman Avenue to Airport Street		
		Add right turn lane SB Eastman Avenue to Airport Street		
		Add right turn lane SB Eastman Avenue to US-10 On-Ramp		
		** Eastman Avenue/Wackerly Street Intersection Improvements	2025	\$1,900,000
		Add right turn lane NB Eastman Avenue to Wackerly Street		
		Add right turn lane WB Wackerly Street to Eastman Avenue		
		Add left turn lane EB Wackerly Street to Eastman Avenue		

*Cannot be modeled because of calibrated base year traffic analysis zone structure

**Cannot be modeled because of travel demand model limitations (model does not consider turning flares)